

# Leeds Teaching Hospitals NHS Trust: Update for LPCN

20 March 2019





## LTH: setting the scene

Local & specialist services for local population of 770,000 & regional specialist care for 5.4 million.

2113 inpatient beds across 7 sites with 504 outpatient clinics/week.

The trust employs approximately 17,900 staff.

In the last 3 years, LTHT has moved from the bottom 20% to the top 20% in the NHS staff survey. "Staff responded to patients physical and emotional needs in a compassionate and timely manner, involving relatives and carers where appropriate." CQC



" Results from the Friends and Family Test were positive and based upon a higher than average completion rate." CQC

Rated as a **good** by CQC

*"Trust values and vision ("The Leeds Way") was strongly embedded with staff across services and locations." CQC 2019* 











## LTHT response to service pressures

- GPs in A&E
- Frailty unit
- Villa care wards
- Integrated working reducing "super stranded" patients
- Medically optimised wards











Based in Robert Ogden Centre SJUH, but cover whole LTHT

(Regular LGI presence Thurs am.)

Office hours: 8.30am-4.30pm M-F

Weekend service since Nov '15 (CNS led)

Supporting telephone advice (cons)

24hrs a day, 7 days a week

#### Core SPCT:

3 x consultants: Suzanne Kite (Lead Clinician, SPC/EoLC)

2x SpRs, 2x SAS 10 x CNS's, 1 x pharmacist

End of life care team: Liz Rees (EoLC Lead Nurse) + 2 x EoLC nurses, 1 x bereavement nurse (+ Consultants)

Palliative care discharge facilitator Deborah Borrill

Contact: 0113 2064563; on-call via switchboard; Please note a wealth of information & guidance is available on our intranet page!



## LTH: It's Everybody's business



## Educate

### **Empower**



## **Collaborative QI**

- > Deteriorating
  - patient collab.
- Mortality review
- >ILD clinic work
- >CUP service
- > ReSPECT/EPaCCS

ESCComfort Care Packs

> CoPD MDT/ SOB mapping > RDP/ToC ED BotB: OPC/terminal agitation > Link nurses > LD project > Heart failure project

## LTH: EoLC

"Staff involved people in their care and treated them with compassion, kindness, dignity and respect." CQC 83% of bereaved carers thought their relative died in the right place, BCS

3,000 inpatient deaths

86% of bereaved carers satisfied/v . satisfied with pain relief, BCS "Staff were committed to ensuring a rapid discharge for people receiving EoLC who wanted to go home or go to a hospice as their preferred place of care." CQC

93% of dying people had an individualised care plan for the last days of life, EoLCA

Rated **good**, CQC



## LTH: SPCT Activity, 18-19

• 1602 patients seen (1760 referral episodes)

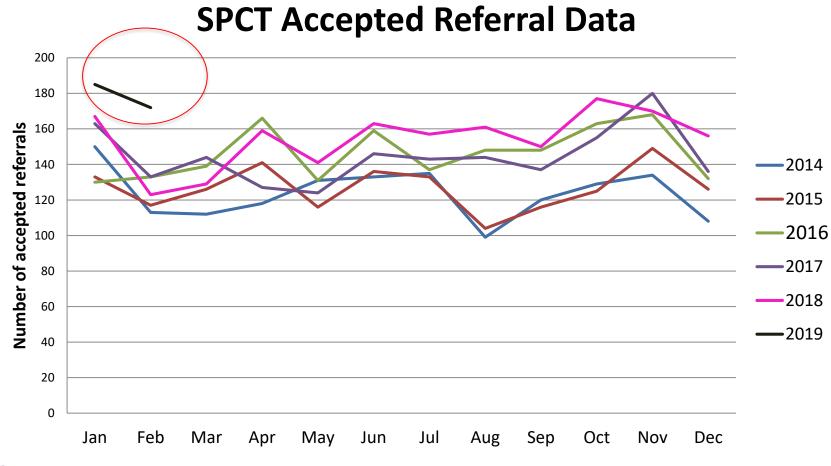
32% non-cancer
45% 75 yrs. +, 18% 85 yrs +
78% white British

- 90% seen within 24 hours
- 3% die before we assess
- 31% die on our caseload

99.8% triage within 24 hours









## **SPCT: response to service pressures**:

- Paperlite/digital working
- Streamlining of MDTs
- Clinical coordinator (triage and advice)+ senior doctor of the day
- Board round
- Workforce planning



# LTH: EoLC Team









### How we support care of the dying person

Ma		Date: ing Person (Ad	ult)	-
Med	dical and Multi-dis	ciplinary Docum	entation	
'Care of the	Dving Person' DOCUMEN	T SHOULD ONLY BE COM	IMENCED AFTER:	
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	ty that the patient may die w	ithin the next few days or h n considered and managed		CTIC
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Care of the dying person **Multi-disciplinary** documentation

NHS The Leeds **Teaching Hospitals** 

#### Supporting care in the last hours or days of life

Information for relatives and carers



#### Written information





### Car parking permit



### **Bexley wing hotel & Take** Heart Rooms



		NHS Trust							
home	systems	trust structure	projects	clinical resources	clinical guidelines	policies	training	staff	
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you are her	re: home / site	es / palliative care / r	apid discharge	home					
Palliative	Care	Rap	id Disch	arge					
Homepag	je			-					
Referral				1					
Care of t	ne Dying Pers	son							

Rapid Discharge Home

Rapid Discharge Home A&E

The Leeds leaching Hospitals INTEL

**Car Parking** 

Ambulance

Education & Training

Advance Care Planning

Prescribing Guidance & Medicines Management

Dying Matters

Documentation

Guidelines

Links of interest

# What is involved in the transfer from hospital to home for end of life care?

Rapid Discharge Plan (RDP)WUN1176 'Supporting Dying Patients to Achieve their Preferred Place of Care' - a nursing care plan to support the Rapid Discharge process.

Click on the link to see a copy of RDP - click here

Medical Guidance to supplement the Rapid Discharge Plan (RDP) - click here

Guidance to support Nursing staff with the Rapid Discharge Plan - click here

Frequently asked questions - Rapid Discharge - click here

#### Rapid Discharge Flow chart

1. The patient has a rapidly deteriorating condition and the condition may be entering the terminal phase.

2. The patient has expressed a wish to transfer to usual place of residence for end of life care

(Home/Care Home).



## **LTH: Enhanced Supportive Care**

- To support patients who have received their last palliative chemotherapy and are stable but prognosis is < 1 year</li>
- To promote timely introduction to support services outside the hospital
- To offer opportunities to consider and discuss future care planning beyond chemo
- To identify alternatives to oncology clinic attendances, promote selfmanagement and prevent crises
- To offer a service in line with Macmillan's Recovery Package









## **LTH: Education & Priority training**

- Priority training for clinical staff
- delivered to >2500 nurses, Dr's, AHP's
- 250 consultants attended face-to-face last 2 yrs.
- Offer wide variety of learning opportunities:
  - Developing innovative eLearning resources
  - Regular collaborative study days/conferences
  - Experiential learning
- Successful Medical Student placement



78%

Uptake



## **LTH: The future**

• Interface working: JAMA, JONA, SAU, MAU, ED, CDU, PCAL

• Response to Shape of Training

Where do you think we should focus?

