Key to Programme			LEEDS PALLIATIVE CARE NETWORK						
	Priority	Project				Leeds Pallia Care Netwo	ative		
	Education	Workstream		PROGRAMME OVERVIEW 2024 / 2025		Care Netwo	JIK		
	To capture progress of the I 2024 - 2025	LCPN projects and work during		Key to Progress Status				A Hurlow (Chair)	
Object	ive: To enable monitoring of ach	*	On t	rack On hold				April 2024 -	
	targeted support as require  To provide evidence of active	ed. vity that supports achievement	Dela	ayed Off track				March 2025	
	of the Outcomes set within	the Leeds Palliative and End of							
	Life Care Strategy 2021-202	6 and by the EOL Board.							
				March 2025					
	D	to the contract of the contrac		T. A. A. M. A. A.	1	N.			Dungungs
	Pro	ject/workstream		Latest Update		Ne	xt Steps		Progress
1 Imp	roving Planning Ahead			Latest Update	Next Steps				on track
•	•	d through use of What Matters to Me, ReS	PECT and EPaCCS	Agreed with Megan Rowland to set up a Task & Finish Group to progress conversations regarding	1 '	MR) has produced a final report to tak	e back to th	e Leeds Digital Board. The Board are	
Objecti				the Recovery Care Plan and ReSPECT. Exec Leads invited.	supportive of propo	osals. MR plans to share the final vers	ion with LTH	HT partners /Recovery Group.	
	lish feasibility of shared palliative care view			E. P. Hadata					
		CT/EPaCCS) to inform further quality improve	vements required	Earlier Updates - SMc met with Megan Rowlands 3.9.24 — Recovery Plan is now live across					
	the number and quality of ReSPECT forms ify training needs to support Planning Ahe			Speciality and Integrated Medicine Clinical Service Unit at LTHT, and due for					
	op and review the Planning Ahead (ReSPE	·		full rollout in LTHT early October. Developing a case for further development,					
	patient and public involvement and feedb			including ReSPECT to share with City Digital Board on 18th Sept.					
7. Make	available patient information about the R	ReSPECT process within Planning Ahead		- Frailty work looking at possibility of read and write ReSPECT being available					
	w 2021 national changes to EPaCCS	_		via Leeds Care Record. Linked to Home First programme.					
9. Raise	awareness about Planning Ahead and ACF	Р.		- All Information Standards Actions now complete Planning Ahead Task and Finish Group actions related to the new Information					
Project	<u>Lead</u> : Sarah McDermott <u>Exec Lead</u> : Gill Po	ottinger		Standards reviewed 29.4.24.					
roject	<u>recor</u> . Sarah Webermote <u>recorded.</u> Shirt	occurge.		- Easy read information for WMTM and ReSPECT added to Planning Ahead					
Strateg	Outomes 1,4; EoL Board Outcome 1			template					
				- Emergency Health Care plans for Seizure and Bleeding added to Planning					
				Ahead template for community primary care and hospices Delivering training for new community ReSPECT signatories.					
				- Sarah member of National ReSPECT Group.					
1B Co	mmunity / Citywide ReSPECT Au	dit		Latest Update	Next Steps:				delayed
				Key timescales proposed by MA:	Planning ahead data:				
Objecti				Dec – Jan – preliminary analysis of ReSPECT data		iting the data to analyse. Will contain receive the data in the coming week		nd Martel to progress.	
	nission UoL / AUPC to undertake Audit to include Quantitative A	nalysis of community ReSPECT data		• Jan / Feb launch survey*	The analysis will run	•	S.		
	to include patient experience from any cit	· ·		• Feb / March analyse survey data		eing used around classification of dise	ase so shou	ld provide better	
				April / May – in-person interviews/focus groups	information around	palliative diagnosis e.g. and inform w	hether disea	ase impacts on	
Project	<u>Leads</u> : Sarah McDermott & Matthew Allso	pp <u>Exec Lead</u> : Gill Pottinger		July – write and submit the final report	opportunities for ad	lvance care planning /people who die	d suddenly v	will be easier to exclude.	
Strateg	Outomes 1,4; EoL Board Outcome 1			*subject to system pressures	1 '	nd patients around ReSPECT process a			
				MA, JB met with SMcD on 5/9 to update. They are exploring possible options around professionals	comment.	invey will be drafted in the flext few w	reeks and sn	ialeu with Gill and Salah loi	
				and patient feedback and likely to apply for ethics approval when methodology determined – this		made to seek ethics approval so this	will not be r	ready to go live this side of	
				has been challenging in the LTHT work. Data analysis should be ok to classify as a service		d – survey and ethics proposal to be			
				development.	1	ntacts for LCD (Dawn Harvey) and Pri	mary Care (S	Sue Wilkinson re the Frailty	
					team).	"U toams o a antions include nellisti:	o caro load-	community matrons DNs	
					and some specialist	CH teams e.g. options include palliativ services.	c care reads,	, community matrons, DNS	
					1	followed up for a more focussed disc	ussion – this	s option to be included on	
					the survey.	,		•	
					Some patients could	d be identified via the Frailty team – N	Natthew con	nsidering implications etc.	

2 Timely Recognition of EOL	Latest Update:	Next Steps:	on track
develop an early identification tool for patients approaching the end of life to use in primary care in Leeds	Matthew Allsop shared the outline findings on the effectiveness of the tool with the Project	• Matthew Alsop to deliver final report on the findings by April 2025. Following this, options to advance this area of work to	
every an early identification toor for patients approaching the end of the to use in primary care in Leeus	Group on 17 December 2024. The tool did not perform well and based on the evidence presented		
Secure funding to support the project	it was agreed that there is no value in developing the tool further.	,	
	is that agreed that there is no value in developing the tool randien		
Establish working group			
Agree resources required – Exec Lead, GP clinical leads, academic evaluation, data quality			
Gain agreement to undertake project from National EARLY Team			
Clarify scope, agree methodology and project plans			
Appoint GP's to undertake project			
Agree PCN and practices that will be within initial project phase			
Review / Audit existing tool performance within Practices			
Modify Tool as required			
). Test Modified Tool in same practices.			
. Review and adjust as required			
. Academic review of process, findings and report produced			
B. Agree next phase and roll out into Primary Care if tool effective and validated			
,			
oject Lead: Gill Pottinger Exec Lead: Gill Pottinger			
Sett teau.			
rategy Outcome 2: Board Outcome 1			
rategy Outcome 2; Board Outcome 1			
Desmiratory / Dunathlessnass Datk	Latest Undate:	Novt Stans:	on trad
Respiratory / Breathlessness Pathway	Latest Update:	Next Steps:	on track
ovide a collaborative partnership forum for reviewing patient experience and care pathways for patients at end of	The Palliative Oxygen Therapy (POT) Guidance is published on Leeds Health Pathway and the	POT guidance - next steps are to consider the launch of the guidance and the education approach.	
e living with respiratory conditions and / or breathlessness and support quality improvements	LPCN website.		
		Opioids for Breathlessness in Advanced Disease – review to be led by Ash Birtles and dependent on MABEL	
bjectives:	A Leeds Breathlessness website has been developed on the external facing LTHT website for the	study (yet to be published).	
Review existing Pathways and identify key issues	public to access resources including patient information leaflets and respiratory breathlessness	Guidance Review Due - Withdrawal of Ventilatory Support in Awake Patients – LTHT specific guidance and	
Agree actions that can be undertaken to improve service	videos. It will also have an area for professionals which will link back to the LPCN website and	review to be led by Susie Gillon. SG is planning to reconvene a small working group to review data and the	
Take actions as agreed	respiratory guidance including the new Palliative Oxygen guidance.	guidance to meet before the end of February.	
Share updated service offers and referral routes	https://www.leedsth.nhs.uk/patients/resources/leeds-breathlessness-resources/		
Effectively share any amendments made, updated service specifications etc.		Date of next meeting is 17 April 2025	
oject Lead: Alison Boland Exec Lead: Vicky Hogg			
Oper Lead. Alison Bolana Exerceda. Vicky 11088			
trategy Outcomes 3,6; Board Outcome 2			
trategy outcomes 3,0, board outcome 2			
Evidence into Practice / Possarch			
CANCELLE DOUG ELACTICE / RESPACCI	Latest Update:	Next Steps:	on track
·	Latest Update:  • EiP group meeting held on 12 March 2025.	Next Steps: Next EiP meeting is 11 June 2025	on track
verseeing the development, review, approval and dissemination of clinical guidelines relevant to palliative and end	• EiP group meeting held on 12 March 2025.	Next Steps:  Next EiP meeting is 11 June 2025	on track
verseeing the development, review, approval and dissemination of clinical guidelines relevant to palliative and end	<ul> <li>EiP group meeting held on 12 March 2025.</li> <li>Minor edits made to Guidelines Review Document and clarity on which organisation is</li> </ul>	Next EiP meeting is 11 June 2025	on track
Evidence into Practice / Research verseeing the development, review, approval and dissemination of clinical guidelines relevant to palliative and end f life care	<ul> <li>EiP group meeting held on 12 March 2025.</li> <li>Minor edits made to Guidelines Review Document and clarity on which organisation is responsible for certain documents - an update on all guidelines was shared with the</li> </ul>	Next EiP meeting is <b>11 June 2025</b> LPCN Guidelines coming up for review end 2024/25 are:	on track
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5 Equality Diversity and Inclusion (EDI)	Latest Update	Next Steps:	
Objectives	Last meeting held on 21 January 2025. Sarah Mitchell and her team joined the meeting	The Group agreed to set up a sub-group to work on shaping the new approach to gathering feedback from	
	to provide an overview of the Leeds Deepend Research Alliance (DERA) and other equity	families and carers on death and dying in Leeds. This group will focus on the experiences of specific	
Establish oversight LPCN EDI Group	projects.	populations where outcomes are currently less favourable. The first meeting is currently planned to take	
2. Provide oversight, co-ordination and support to EoL EDI agenda and projects	Report shared on NHS Equality Delivery System (Domain1) for Leeds and service review of palliative and end of life care	place on <b>11 March</b> after the publication of the West Yorkshire Health Needs Assessment. <b>See 5D below.</b>	
Project Lead: Temba Ndirigu Exec Lead: Heather McLelland		Next EDI meeting planned to take place on 22 April 2025.	
Strategy Outcome 2; Board Outcome 1			
5A EDI - Learning Disability Resources	Latest Update:	Next Steps:	on track
Objectives:	LPCN Exec Team signed off the following easy read leaflets in December 24. These are now live on	• The LPCN Easy Read webpage has yet to officially launch. Links to LTHT easy read documents will also be	
Review existing ACP documentation and agree what is required in Easy Read Format	the LPCN website with links through to other partner organisations.	added.	
2. Document identified resources	1) Mental Capacity Act & Consent	An easy read leaflet on Advanced Care Planning is currently being finalised and further documents will be	
3. Prioritise for Easy Read and develop those where gaps agreed	2) When Someone Dies	added over time.	
	3) Care and Support in the last days of life		
Project Lead: Sarah McDermott Exec Lead: Heather McLelland	4) Fast Track Funding for End of Life Care		
	5) What does its cost - information about palliative care funding.		
	Easy-Read page on the LPCN website now live		
5B EDI - Review and agree training related to EOL and EDI	Latest Update	Next Steps:	on track
Objectives:	Business Case for No Barriers Here training circulated to the EDI Group for review ahead	Exec Team to review Business Case for No Barriers Here training.	
1. Establish T&F Group	of Exec approval in March.		
2. Discuss and share known existing training for EDI			
3. Agree actions required	Expressions of interest sought for the Cultural Competency training via members of the      DON Education Company   Trailly called and above with East Competency		
Project Lead: Leigh Taylor Exec Lead: Heather McLelland	LPCN Education Group. LT will collate and share with Em Campbell once numbers confirmed.		
Troject tead. telgh rayior <u>tace tead.</u> Heather Meterialia			
	Cultural Competency - EM Campbell has provided an overview of the course -		
	topics covered, learning outcomes to help partners to engage potential		
	attendees.		
5C EDI - Homelessness (Inclusion Service)	Latest Update:	Next Steps:	on track
Widening access to palliative and end of life care for homeless and vulnerably housed people in Leeds.	Funding: Leeds ICB have allocated part funding for 1 year starting April 2025.	Working on data outcomes with the WY ICB	
Objectives:		Decision to be made around peer navigator post	
1. Establish project steering group.	HMc shared evidence of the impact for the Inclusion service, looking at 16	Start to evaluate education element of the service	
2. Develop project plan.	patients who died in the service, and their use of other services before and		
3. Develop Job descriptions.	after contact with the Inclusion service. This evidences a positive return on		
4. Recruit project Lead and project worker	investment and HMc has shared the insights with Lindsay McFarlane.		
5. Set up regular GSM			
6. Develop educational sessions/teachings.	Funding: WY ICB have allocated funding for 1 year starting April 2024.		
7. Develop a hand held easy read information tool.			
8. Review existing system to enable identification of homeless people with palliative care needs.			
Project Lead: Nicky Hibbert Exec Lead: Heather McLelland			
	Latest Update	Next Steps:	on track
5D PEoLC- Experience of EDI communities	Latest Update The first meeting of the PEoLC- Experience of EDI communities sub-group took place on 11 March	Next Steps: - gather existing information and data (local/regional/national) for each of the three populations	on track
5D PEoLC- Experience of EDI communities	·		on track
5D PEOLC- Experience of EDI communities To gain feedback on experience of EOLC by carers of recently deceased patients and thgeir communities	The first meeting of the PEoLC- Experience of EDI communities sub-group took place on <b>11 March 2025</b> . Three populations identified to focus on: - people with learning disabilities	- gather existing information and data (local/regional/national) for each of the three populations	on track
5D PEOLC- Experience of EDI communities To gain feedback on experience of EOLC by carers of recently deceased patients and thgeir communities	The first meeting of the PEoLC- Experience of EDI communities sub-group took place on 11 March 2025 . Three populations identified to focus on:  - people with learning disabilities  - people living in the most economically deprived communities in Leeds	- gather existing information and data (local/regional/national) for each of the three populations - identify any gaps in exisiting data	on track
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6 PEoLC Information (including LPCN website) To improve useful information available to the public  Objectives:  1. Agree purpose and likely content for this work 2. Develop content 3. Build page and information leaflets 4. Promote website  Project Leads: Emma Marshall Exec Lead: Vicky Hogg  Strategy Outcome 6; Board Outcome 4	Latest Update:  • LPCN held a joint workshop with the Leeds Directory website team on 25 March. The purpose of the workshop was to improve the public information offer on the Leeds Directory website by:  1. Creating an EoL/Palliative Care 'landing page' on the Leeds Directory to help people navigate to the information that they need.  2. Identifying where Leeds Directory should link across to LPCN website pages.  3. Maintaining a regularly updated directory of bereavement services in Leeds (particularly needed following the closure of Leeds Bereavement Forum).  • On-going review of LPCN website content to identify areas to streamline and improve.	Next Steps:  • Leeds Directory to develop 'wireframe' for new webpages Follow up workshop to test wireframe end May/June Get clinical input into removal of some materials from LPCN ewebsite	on track
7 Transfer of Care - Hospital to Hospice To identify and work towards eliminating delays in the transfer of care, from hospital to hospice, of patients receiving palliative and end of life care.  Objectives:  1. Monitoring TOC data to inform new work streams 2. Optimising transfer process in conjunction with ambulance group 3. Proactively identify cost / time saving opportunities and implement 4. Regular review of organisational identified themes / issues to identify new workstream / task and finish projects 5. Adapt to new / unpredicted challenges to patient flow – horizon scanning and acting on information from other LPCN groups 6. Trusted Assessor Model – (on hold)- scope and consider Leeds model to facilitate transfers to hospices OOH  Project Lead: Lesley Charman Exec Lead: Lesley Charman  Strategy Outcomes 3,4; Board Outcome 3	meeting held on 24.2.25 to identify and take forward actions to manage pressure and increase capacity (see 7a below).  Clarified that admission criteria to hospice would remain at a prognosis of 2 weeks to ensure capacity to admit those patients most in need in a timely manner.  Regional hospice capacity impacted by funding pressures; The Kirkwood has reduced bed and community service offer.  Agreed to share the ToC form with Harrogate.	Next Steps  • Accept and discuss outcomes of Palliative Care Ambulance Sub Group.  • Review and update terms of reference for the ToC Hospital to Hospice Group to ensure reflects current practice and attendance.	on track
7A Leeds Palliative Care Ambulance To provide support to the Operational Group and deliver service improvements identified  Objectives:  1. Continue to deliver relevant training for the service 2. Monitor the Activity Reports each quarter 3. Add service information to YAS website 4. Develop and distribute service leaflet 5. Determine how best to gain user feedback 6. Ensure new ambulance is operational 7. Agree service improvement plan for 24/25 (Contracting and Commissioning is with WY ICB - Lisa Bentley)  Project Lead: Gareth Sharkey Exec Lead: Lesley Charman  Strategy Outcome 3; Board Outcome 2	Latest Update  Following 3 week trial of operational changes review meeting held on 18.3.25. Positive feedback - smoother process with no patients delayed in transfer to hospice. Improvement in patient experience.  Ongoing plan agreed: 2 embargoed slots for hospice admission. ( Mon- Fri 10:30 and 11:30, released at 9:45 back to YAS) Continue pre-booking timescale of 48 hours in advance Check in with LTHT Discharge teams re any impact on discharge planning LCH looking at patient bed to bed transfer triage tool	Next Steps  Next Palliative Care Ambulance task and Finish Group meeting in 8 weeks - May 2025 to assess impact of changes to service offer.  Potential to Update and circulate ToR / SOP in conjunction with YAS following review of changes to Palliative care ambulance service offer (may sit in Transfer of care Group.	on track
8 Dying Matters Partnership A citywide programme of initiatives and activities to enable people in Leeds to: • Feel more comfortable about death and dying • Discuss their end of life wishes with family members and/or health and social care professionals • Plan for their death including writing their will, registering as an organ donor and communicating their funeral wishes.  Objectives: 1. Stakeholder and community Engagement 2. Building Capacity 3. Communications and Marketing 4. Supporting communities dealing with grief and bereavement  The work is coordinated by the Leeds Dying Matters Partnership  Project Lead: Robina Ahmed Exec Lead: Sarah McDermott  Strategy Outcomes 7; Board Outcome 4	Latest update  • Dying Matters Partnership will be co-ordinating/publicising Dying matters  Awareness week 2025 (May 5th-11th) but without the funding they previously had.	Next steps  • Partner organisations to consider their input to Dying Matters Week when the request from the Dying Matters Partnership goes out	on track

9 Whole City Linked Data	Latest Update	1) Continue to monitor overall ACP uptake via Planning Ahead report.	
Develop monitoring and insight of city wide P&EoLC through enhanced use of Leeds Data Model	March 25 - Status changed to Amber due to resource constrainsts.	2) ICB team BI to progress reporting against EoLC Board paper.	
		3) Secure MA LDM access to bolster capacity.	
Objectives:	1) Agreement to proceed with honorary contract to enable Matthew Allsop (UoL,		
1. LTHT ReSPECT data incorporated into routine Planning Ahead reports	AUPC) to access LDM.		
2. Initial inequalities analysis of combined GSF/EPaCCS/ReSPECT	2) Precedent for join QI? Research access established.		
3. Secured EOLC Board support Dec 23 for focus on ACP data and AUPC access to help analysis			
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Project Lead: Adam Hurlow Exec Lead: Adam Hurlow			
Strategy Outcome: population needs			
10A Education - Communication Skills Project	Latest Update:	Next Steps:	on track
· ·	Current Communication strategy due for renewal	Dying Develop a report detailing current provision and recommendations for the future.	on truck
To refresh the Leeds Communication Skills Strategy to provide a clear model and standards of communication skills	Current communication stills training provision throughout the city/ nationally	bying Develop a report detailing current provision and recommendations for the ruture.	
training for all health and social care professionals in relation to PEOLC.			
	scoped.		
Project Lead: Trish Stockton Exec Lead: Leigh Taylor (covering)			
Strategy Outcome 5; Board Outcome 3			
10B Education - Planning Ahead Training	Latest Update:	Next Steps:	on track
To deliver training to all partners who will use the Planning Ahead Template across Leeds	Business case accepted by LPCN Exec Team on Communication Skills training	• 2024 report to complete	
To desired manning to an partitle of this time and the Flamming Amedia Femipiate across Leeus	for PCN's including frailty teams - St Gemma's to deliver.	• Sessions confirmed for 2025 and Facilitiators booked. Flyer with new dates circulated.	
Objectives	Yearly schedule of 3 to 4 training sessions completed since 22/23/24.	Meeting with facilitators to be planned to update training material on hold.	
Objectives:	2024 sessions all face to face complete.		
1. Plan ongoing delivery of training	202 . Sessions on race to race complete.	Next Training date is 7 May 2025.	
2. Identify facilitators			
3. Deliver training			
4. Evaluate training			
Project Lead: Leigh Taylor Exec Lead: Leigh Taylor (covering)			
Strategy Outcome 5; Board Outcome 3			
10C Education - Tele-education (including ECHO)	Latest Update:	Next Steps:	on track
	Jane Chatterjee and Jason Ward move from core team to support as subject	AHP 2025 course at capacity - Waiting list	
To continue to deliver and develop the use of ECHO / tele-education in Leeds			
	experts as required.	AHP course programme running from 25 February 2025 to 16 September 2025.	
Objectives:	AHP Report completed; to be circulated to the LPCN Exec Team.	Next session April	
Continue to deliver established programmes in response to workforce development need	Training dates for 2025 confirmed.		
2. evaluate and amend accordingly to maintain high standard of education			
3. develop feedback reports			
Project Lead: Leigh Taylor Exec Lead: Leigh Taylor (covering)			
Strategy Outcome 5; Board Outcome 3			
10D Education - Care Home Education Report	Latest Update:	Next Steps:	on track
To provide information on current education provision in care homes, and make recommendations for future	Connect with current care home networks - Report presented, and care home	Incorporate webpage of resources on LPCN website for care homes.	
development of education.	facilitators presented role at registered providers quality and information	Developing / linking with reward/ recognition of skills and knowlege learnt.	
	forum; Group given contact info to send through on future PEOL education	Sub group to form once core capabilities published to adapt and integrate city wide into care	
Objectives:	provision.	homes.	
1. Establish Care Home Education 'Core LPCN Projects' group	Report complete, circulated.		
2. Agree TOR	Stakeholder workshop held in November to discuss next steps.		
3. Scope out current Education offer and agree training gaps	- Stakenoluer workshop neid in November to discuss flext steps.		
Agree Actions required to meet education need identified			
Product and Table Conduct England and Table			
Project Lead: Trish Stockton Exec Lead: Leigh Taylor (covering)			
Strategy Outcome 5; Board Outcome 3			
10E Education - Review Advance Care Planning training in Leeds	Latest Update:	Next Steps:	on track
, ,	Report complete on current ACP education, resources and any gaps within the	Develop and use a Leeds specific diagram as quick reference to ACP training content.	
Objectives:	city. Actions linked with report recommendations.	Review resources available on website. Secure link to be developed to include a resource bank for	
1. Map out city wide ACP education provision.	Focus section in LPCN Education Group for updates/ feedback on ACP.	training material for Facilitators.	
2. Scope current resources used	All organisations agreed to consider using pre/post confidence ratings post in	_ ·	
	training sessions.		
3. promote consistent and standardised training throughout the city	Scope current undergraduate training = limited engagement no standardised		
Designat Loady Loigh Toylor Fyee Loady Loigh Toylor (country)	model used.		
Project Lead: Leigh Taylor Exec Lead: Leigh Taylor (covering)			
	Contact key people throughout different organisations to gain insight into		
Strategy Outcome 5; Board Outcome 3	current education provision and resources used.		

10F Education - Support Homelessness Citywide Training  Objectives:  1. Schedule 5 dates for the programme to deliver training to those organisations that work with homeless people.  2. Work on the actions of meeting in order to ensure training is delivered.  Project Lead: Nicky Hibbert Exec Lead: Leigh Taylor (covering)  Strategy Outcome 5; Board Outcome 3	Latest Update:  • Planning session booked in June 2025 to review evaluations and look at next steps. Develop a report.	Next Steps:	on track
To provide EOLC training to 2000 CSW in LTHT and plan for how future refresher training could be sustainably delivered.  Objectives:  1. Appoint Clinical Educator 2. Design the training programme 3. Determine how best to deliver training to targeted staff group 4. Deliver training 5. Monitor and report uptake 6. Evaluate Effectiveness 7. Determine future package and delivery model 8. Liaise and share with system wide partners as appropriate  Project Lead: Claire Iwaniszak Exec Lead: Leigh Taylor (covering)  Strategy Outcome 5; Board Outcome 3	Latest Update: Project has completed and Claire Iwaniszak's secondment ended in January. Project end report produced. Meeting with organisational learning on 7th November to discuss development of e-learning module.  Oncology CSW and RN ward champions forum took place on 26th November to promote SUPPORT champion role as part of sustainability.  Rolling programme for clinical Support Workers (CSW) Band 2 & 3 palliative and end of life care priority training continues with good attendance from all clinical service units (CSUs).  An additional 52 CSWs have been trained on their palliative and end of life care priority training in October, bringing the total to date to 1012 (62%).  Monthly training compliance figures sent to all the relevant CSUs to encourage attendance at training.		on track