Key to Programme		LEEDS PALLIATIVE CARE NETWORK				
Priority	Project		PROGRAMME OVERVIEW 2025 / 2026			
Education	Workstream					
Objectives: 1. To capture progress of the LCPN projects and work during 2025 - 2026 2. To enable monitoring of achievements and provide targeted support as required. 3. To provide evidence of activity that supports achievement of the Outcomes set within the Leeds Palliative and End of Life Care Strategy 2021-2026 and by the EOL Board.		Oct-25		Key to Prog Delayed On track	Off track On hold	
Pro	ect/workstream		Latest Update	Next Steps		Progress
1 Improving Planning Ahead Improve personalised approach to planning ahead Objectives 1. Establish feasibility of shared palliative care viev 2. Complete evaluation of Planning Ahead (ReSPEC 3. Audit the number and quality of ReSPECT forms 4. Identify training needs to support Planning Ahea 5. Develop and review the Planning Ahead (ReSPEC 6. Seek patient and public involvement and feedba 7. Make available patient information about the R 8. Review 2021 national changes to EPaCCS 9. Raise awareness about Planning Ahead and ACP Project Lead: Sarah McDermott Exec Lead: Gill Po Strategy Outomes 1,4; Eol Board Outcome 1	within Leeds/ WY&H Care Record T/EPaCCS) to inform further quality improven across care settings id implementation T/EPaCCS) template ick eSPECT process within Planning Ahead . ttinger		Latest Update Single City-Wide Digital ReSPECT - the development of a single city-wide ReSPECT continues to be progressing well with city-wide governance in place and good stakeholder engagement. SMc added that there has been some debate over what is in/out of scope but it is now clearer to the Project Lead that what exists in current versions of the LTHT and Community ReSPECT is what is required to be included. The PPM+ Business team are leading on the eform development and community/primary care/hospice colleagues are contributing to this. At a city-wide level, the development is included in the scope of the 'Homefirst' workstream led by the ICB and funding has been allocated to support the development. The end result would be a ReSPECT form and adjacent Planning Ahead form that would sit in the shared Leeds Care Record with read/write functionality for community, primary care, hopsitals etc.	Next Steps		on track
1B Community / Citywide ReSPECT Aud Objectives 1. Commission UoL / AUPC to undertake Audit 2. Audit to include Quantitative and Qualitative Ar 3. Audit to include patient experience from any city Project Leads: Sarah McDermott & Matthew Allso Strategy Outomes 1,4; EoL Board Outcome 1	alysis of community ReSPECT data wide providers		Latest Update: • The survey is live and Jakki Birtwistle plans to join the LPCN Exec meeting in November to provide an update. Earlier updates - The study has now been approved by the NHS Research Ethics Committee and Jakki Birtwistle, Research Fellow at the AUPC is pursuing site approvals before the survey can be circulated. St.Gemma's have started circulating the survey to staff and LCH have approved it. GP practices are more challenging because they need to be recruited individually to this which is time consuming. Aiming for surveys to be completed throughout September.	Next Steps 1. Collate results and produce a report 2. project update to LPCN Exec November 2025		delayed
2 Identification Tool for People approa To develop an early identification tool for patien Objectives: 1. Secure funding to support the project 2. Establish working group 3. Agree resources required – Exec Lead, GP clinica 4. Gain agreement to undertake project from Nati 5. Clarify scope, agree methodology and project pl 6. Appoint GP's to undertake project 7. Agree PCN and practices that will be within initi 8. Review / Audit existing tool performance within 9. Modify Tool as required 10. Test Modified Tool in same practices. 11. Review and adjust as required 12. Academic review of process, findings and repo 13. Agree next phase and roll out into Primary Car Project Lead: Gill Pottinger Exec Lead: Gill Potting Strategy Outcome 2; Board Outcome 1	I leads, academic evaluation, data quality onal EARLY Team ans all project phase Practices	y care in Leeds	Latest Update: • 4 November - workshop arranged with partners, goodle, UoL and Cap Gemini to explore how AI can support the timely identification of unmet palliative care needs. It will be a discovery workshop to understand the data landscape that could enable this work and understand how this could practically be taken forward. • Matthew Allsop delivered his final report on the Timely Tool on 8 April 2025. The tool did not perform well and based on the evidence presented, it was agreed that there is no value in developing the tool further. Agreed to share a project summary with key stakeholders and close the project. The remaining budget of £27k will be ringfenced whilst other solutions are being explored.	Next Steps: 1. Assess outcomes from November AI workshop 2. Obtain agreement from the LPCN Exec Team to fund the discovery work with an AI Researcher. 4. Close Timely Project and publish report on LPCN website. 5. Update project objectives.		on track

3 Respiratory / Breathlessness Pathway	Latest Update:	Next Steps:	on track
Provide a collaborative partnership forum for reviewing patient experience and care pathways for patients at end of	The last Respiratory Group meeting took place on 25 September 2025. Key updates include:	Review Project objectives.	
life living with respiratory conditions and / or breathlessness and support quality improvements			
	Withdrawal of Ventilatory Support in Awake Patients Review – complete and		
Objectives:	available to access on LHP; there is no requirement for it be hosted elsewhere.		
1. Review existing Pathways and identify key issues	K-Tape Trial – some staff are trained on how to use the tape and it will be		
2. Agree actions that can be undertaken to improve service	trialled for use on patients with breathlessness. There is a plan to undertake		
3. Take actions as agreed	a longer term research project to prove its benefits or otherwise.		
4. Share updated service offers and referral routes	Breeze 2 Research Trial - looking at ILD patients and non-pharmacological		
5. Effectively share any amendments made, updated service specifications etc.	management of breathlessness; first patient recruited and AB asked the Group		
of Encouracy, shall carry amendments made, apartical service speciments in case.	to refer any suitable patients to her in the first instance.		
Project Lead: Alison Boland Exec Lead: TBC			
Topic Liu.			
Stratony Outcomes 3 & Pearl Outcome 3			
Strategy Outcomes 3,6; Board Outcome 2			
4 Evidence into Practice / Research	Latest Update:	Next Steps:	on track
Overseeing the development, review, approval and dissemination of clinical guidelines relevant to palliative and end	Last EiP meeting held is 10 September 2025 and reviewed guidelines update log:	1. Next EiP meeting is 3 December 2025.	
of life care	Opioids for Breathlessness in Advanced Disease - awaiting final version of the	2. Sign off and finalisation of remaining guidelines by the end of the year.	
	updated guidance from Ash Birtles.	3. Start 2026 with a view to establishing any gaps in guidelines, liaise with teams across Leeds if	
Objectives:	LCH Last Days of Life Symptom Management Guidance (including the LPCN syringe)	they identify anything that is needed or harmonising any other guidance documents.	
1. To encourage adoption across Leeds of the guidelines produced and agreed	driver prescribing guidance which sits as an appendix to this guidance) has		
2. Share the learning from clinical audits undertaken locally	been submitted to SMOM for approval on 8 October. Will also need to be		
3. Consider research findings and incorporate into best practice where appropriate.	submitted to Leeds Medicines Optimisation Group (LMOG) for approval as it is		
4. Maintain Guideline Tracker	being used by primary care.		
4. Maintain Guideline Tracker 5. Invite academic colleagues from UoL to discuss research	Hydration Guidelines – review complete and due to be approved at LMOG.		
o. Hivite deductific colleagues from our to discuss research	Skin prep for subcutaneous devices - SMc updated that a Task & Finish Group met		
Brainet Land: Chris Bancall Even Land: Chris Bancall	on 8 October to discuss the different practices in the system relating to sub-cut		
Project Lead: Chris Bonsell Exec Lead: Chris Bonsell	skin prep based on IPC guidance. Update to be provided at next EIP meeting		
	with outcomes.		
Strategy Outcomes 3,5; Board Outcome 2	with dutcomes.		
	Discussion hold at LDCN Even regarding local SDICT tool and agreement reached to anderse the		
	Discussion held at LPCN Exec regarding local SPICT tool and agreement reached to endorse the		
	national SPICT tool rather than develop anything locally.		
AD Autistratum Adultistus	Latest Update:	Next Steps:	on track
4B Anticipatory Medicines		· ·	Official
To provide consistent advice and access to Network member organisations on the prescribing and use of anticipatory	Guidance submitted to SMOM for approval on 8 October (see update in 4	1. Obtain SMOM and LMOG approval.	
medicines	above).	2. Update the latest anticipatory medicines audit poster to the LPCN website.	
Objectives:	Anticipatory Medicines and reducing quantities prescribed on discharge - AH to take the proposal		
	l		
1. Audit of S/C medication administered in last days of life	to the Trust Pharmacy for their definitive position on this and try and align prescribing practice with		
	community as much as possible. August update - consistent message from LTHT Pharmacy that		
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5B EDI - Review and agree training related to EOL and EDI	Latest Update	Next Steps:	on track
	No Barriers Here - 9 city wide colleagues now trained by the No Barriers Here	Adversity Trauma & Resiliance Train the Trainer - Co-development of training programme for palliative care - Initiative led	On truck
<u>Objectives:</u> L. Establish T&F Group	team. Steering Group met on 13 October to identify areas of focus - Hamara,	by Amy Kenyon, WY ICB. Dates for training and further meetings to be confirmed. Scoping funding options for Mental	
2. Discuss and share known existing training for EDI	homelessness, care homes, SE Asian Community, older men's club and	Health First Aider training (which is a pre-requisite for attending the train the trainer course)	
3. Agree actions required	learning disabilities. Individuals will develop links with these groups before		
. Agree actions required	reconvening to start planning workshops in January 26.		
Project Lead: Leigh Taylor Exec Lead: Hannah Zacharias			
Toject Lead. Leigh Taylor Exec Lead. Haillan Zachanas	Cultural Competency - remaining candidates to pursue separate offer of training		
	provided directly by Em Campbell. Remaining dates include 16 October and		
	25 November. Sub- group to be developed to consider next steps from		
	training. Em Campbell to provide resources for awareness and information.		
	training. Em campoen to provide resources for awareness and information.		
	Meeting planned with Leeds Library to discuss resource bank linked with LPCN		
	website.		
	Latest Update	No. of Control	an turnel.
5C PEoLC - Experience of EDI communities	Sub-group meeting held to assess available LeDeR information.	Next Steps: 1. Draw up action areas based on LeDeR information (JW)	on track
To gain feedback on experience of EOLC by carers of recently deceased patients and their communities			
	Further information gathered on needs of African-Caribbean and African communities in the LS7	Next sub-group meeting - 12th November	
<u>Objectives:</u>	area to add to compilation of needs information.	Cathon wisting information and data (In ad Institute II) for each of the three consulations	
1. Work with partners on design, promotion and analysis	The first mosting of the DESIG. For miners of FDI second within such many tools along an 44 Manyle	- Gather existing information and data (local/regional/national) for each of the three populations	
	The first meeting of the PEoLC- Experience of EDI communities sub-group took place on 11 March	- Identify any gaps in exisiting data	
Project Lead: TBC Exec Lead: Sarah McDermott	2025 . Three populations identified to focus on:	- Identify how gaps in information could be filled	
	needs with learning disabilities		
Strategy Outcomes 3,6; Board Outcome 2	- people with learning disabilities		
	- people living in the most economically deprived communities in Leeds		
	- people from BME communities - particular focus on black/black carribean		
	communities		
6 PEoLC Information (including LPCN website)	Latest Update:	Next Steps:	on track
To improve useful information available to the public	Leeds Directory to demo the beta website pages (and links to LPCN website) in a session	Obtain feedback from the wider group on the Leeds Directory's proposed 'wire frame' for palliative	
	with the original workshop members. Recommendations then to passed to Exec.	and end of life care.	
<u>Dbjectives:</u>			
I. Agree purpose and likely content for this work	The Beta (draft) version of the Leeds Directory pages/contents/links relating to PEoLC and death		
2. Develop content	and dying have been circulated to the original workshop group with feedback requested by 31 July.		
B. Build page and information leaflets			
4. Promote website			
Trainite reside			
Project Leads: James Woodhead Exec Lead: TBC			
Strategy Outcome 6; Board Outcome 4			
Transfer of Care Heavital to Heavier	Latest Hadata	Novt Stans	on track
7 Transfer of Care - Hospital to Hospice	Latest Update:	Next Steps:	on track
7 Transfer of Care - Hospital to Hospice To optimise the transfer of care of patients under the care of Specialist Palliative Care Teams (SPCT's) in Leeds	Review of membership at ToC meetings complete. Next meeting is scheduled to take	Review of morning Transfer of care daily meeting	on track
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8 Dying Matters Partnership	Latest update	Next steps	on track
• •	Dying Matters Network meeting held on 14th October 2025	Reconvene in January to plan 2026 events	on truck
A citywide programme of initiatives and activities to enable people in Leeds to:		incestivene in January to plan 2020 events	
Feel more comfortable about death and dying	Last meeting cancelled due to low acceptance of the meeting. For Dying Matters Week 2025 the		
Discuss their end of life wishes with family members and/or health and social care professionals	Ageing Well team compiled a list of events that were happening to mark the week along with extra		
Plan for their death including writing their will, registering as an organ donor and communicating their funeral	resources that were widely communicated including:		
wishes.			
	Local events and exhibitions:		
Objectives:	Dying Matters Week program from Leeds Libraries		
	Death Cafes: Friday 9th May and Monday 12th May.		
1. Stakeholder and community Engagement	The Swan Song Project: Thursday 8th May and Saturday 10th May.		
2. Building Capacity	The Swall Song Project. Thursday oth May and Saturday 10th May.		
3. Communications and Marketing			
4. Supporting communities dealing with grief and bereavement	Leeds Libraries Book list:		
	There was a special reading list for the week - book list available on request.		
The work is coordinated by the Leeds Dying Matters Partnership			
, , , , ,	Projecting Grief exhibition – Thackray Museum of Medicine		
Project Lead: Robina Ahmed Exec Lead: Sarah McDermott			
	A Good Life and Death: Yorkshire Conference 2025		
Stratogy Outcomes 7: Board Outcome 4			
Strategy Outcomes 7; Board Outcome 4	Leeds Teaching Hospitals NHS Trust - the specialist palliative care team hosted an event at		
	Gledhow Wing, St James' Hospital with a variety of stalls, performances, artwork and poetry.		
	Gleunow wing, St James Hospital with a variety of stalls, performances, artwork and poetry.		
	In addition, we posted on the Age Friendly Leeds Twitter page and saw engagement with 147		
0 Whole City Linked Data	Latest Update	1) Continue to monitor overall ACP uptake via Planning Ahead report.	
9 Whole City Linked Data	· · · · · · · · · · · · · · · · · · ·	1, , , , , , , , , , , , , , , , , , ,	
Develop monitoring and insight of city wide P&EoLC through enhanced use of Leeds Data Model	Received 2024/25 Q4 (full year) dataset from ICB	2) ICB team BI to progress reporting against EoLC Board paper.	
		3) Secure MA LDM access to bolster capacity.	
Objectives:	1) Agreement to proceed with honorary contract to enable Matthew Allsop (UoL,		
1. LTHT ReSPECT data incorporated into routine Planning Ahead reports	AUPC) to access LDM.		
2. Initial inequalities analysis of combined GSF/EPaCCS/ReSPECT	2) Precedent for join QI? Research access established.		
Secured EOLC Board support Dec 23 for focus on ACP data and AUPC access to help analysis	·		
3. Secured Edge board support Dec 23 for focus off her data and hore decess to field alidiysis			
Project Lead: Adam Hurlow Exec Lead: Adam Hurlow			
Strategy Outcome: population needs			
10A Education - Communication Skills Project	Latest Update:	Next Steps:	on track
To refresh the Leeds Communication Skills Strategy to provide a clear model and standards of communication skills	Current Communication strategy due for renewal.	Develop a report detailing current provision and recommendations for the future.	
training for all health and social care professionals in relation to PEOLC.	Current communication skills training provision throughout the city/ nationally		
training for an health and social care professionals in relation to PEOLC.	scoped.		
	scopeu.		
Project Lead: Trish Stockton Exec Lead: Leigh Taylor (covering)			
Project Lead: Trish Stockton Exec Lead: Leigh Taylor (covering)			
Project Lead: Trish Stockton Exec Lead: Leigh Taylor (covering) Strategy Outcome 5; Board Outcome 3			
Strategy Outcome 5; Board Outcome 3	Latest Update:	Next Steps:	on track
Strategy Outcome 5; Board Outcome 3 10B Education - Planning Ahead Training	·	Next Steps: • Finalising facilitators for 2026 training sessions - 3 of 4 dates now confirmed	on track
Strategy Outcome 5; Board Outcome 3	Planning Ahead training in September completed with good attendance.	• Finalising facilitators for 2026 training sessions - 3 of 4 dates now confirmed.	on track
Strategy Outcome 5; Board Outcome 3 10B Education - Planning Ahead Training To deliver training to all partners who will use the Planning Ahead Template across Leeds	 Planning Ahead training in September completed with good attendance. Training material reviewed, updated and uploaded into a secure area of the 	 Finalising facilitators for 2026 training sessions - 3 of 4 dates now confirmed. Next Planning Ahead training scheduled for December 2025. 	on track
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Strategy Outcome 5; Board Outcome 3 10B Education - Planning Ahead Training To deliver training to all partners who will use the Planning Ahead Template across Leeds Objectives: 1. Plan ongoing delivery of training	 Planning Ahead training in September completed with good attendance. Training material reviewed, updated and uploaded into a secure area of the 	 Finalising facilitators for 2026 training sessions - 3 of 4 dates now confirmed. Next Planning Ahead training scheduled for December 2025. 	on track
Strategy Outcome 5; Board Outcome 3 10B Education - Planning Ahead Training To deliver training to all partners who will use the Planning Ahead Template across Leeds Objectives:	 Planning Ahead training in September completed with good attendance. Training material reviewed, updated and uploaded into a secure area of the LPCN website. 	 Finalising facilitators for 2026 training sessions - 3 of 4 dates now confirmed. Next Planning Ahead training scheduled for December 2025. Next Communication Skills training linked with ReSPECT is scheduled for 26 February 2026. 	on track
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Strategy Outcome 5; Board Outcome 3 10B Education - Planning Ahead Training To deliver training to all partners who will use the Planning Ahead Template across Leeds Objectives: 1. Plan ongoing delivery of training 2. Identify facilitators 3. Deliver training 4. Evaluate training	 Planning Ahead training in September completed with good attendance. Training material reviewed, updated and uploaded into a secure area of the LPCN website. 	 Finalising facilitators for 2026 training sessions - 3 of 4 dates now confirmed. Next Planning Ahead training scheduled for December 2025. Next Communication Skills training linked with ReSPECT is scheduled for 26 February 2026. 	on track
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10E Education - Review Advance Care Planning training in Leeds	Latest Update:	Next Steps:	on track
	Developed a Leeds specific diagram as quick reference to ACP training content.	Review resources available on website. Secure link to be developed to include a resource bank for	
Objectives:	Report complete on current ACP education, resources and any gaps within the	training material for Facilitators.	
1. Map out city wide ACP education provision.	city. Actions linked with report recommendations.		
2. Scope current resources used	Focus section in LPCN Education Group for updates/ feedback on ACP.		
3. promote consistent and standardised training throughout the city	All organisations agreed to consider using pre/post confidence ratings post in		
	training sessions.		
Project Lead: Leigh Taylor Exec Lead: Leigh Taylor (covering)	Scope current undergraduate training; limited engagement no standardised		
	model used.		
Strategy Outcome 5; Board Outcome 3	Contact key people throughout different organisations to gain insight into		
	current education provision and resources used.		
10F Education - Support Homelessness Citywide Training	Latest Update:	Next Steps:	on track
, and the same of	Planning session held in June 2025 to review evaluations; draft report with Nicky Hibbert for	Scope out palliative care education needs for probationary service - Nicky Hibbert to scope potential areas for education	
Objectives:	review.	and look at next steps.	
1. Schedule 5 dates for the programme to deliver training to those organisations that work with homeless people.			
Work on the actions of meeting in order to ensure training is delivered.			
Project Lead: Nicky Hibbert Exec Lead: Leigh Taylor (covering)			
Strategy Outcome 5; Board Outcome 3			
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